4 Unstoppable trends

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Unstoppable trends are changing the world

STEVEN WIETING - Chief Investment Strategist and Chief Economist

Unstoppable trends are reshaping the world around us. As well as transforming the ways we live and work, they are creating long-term opportunities and risks for portfolios.

- Unstoppable trends are powerful multi-year phenomena that are transforming business and everyday life
- As disruptive forces, they create both risks and opportunities for your core and opportunistic portfolios
- Our latest trends focus upon this new era of 5G-enabled “hyper-connectivity” and the transition to a more sustainable world
- We continue to advocate the existing trends of The rise of Asia and Increasing longevity
Amid the worst pandemic in more than a century, it might seem counterintuitive to focus upon anything apart from COVID-19 and its fallout. After all, the virus and the measures in response to it have affected almost every aspect of life in 2020. In financial markets, COVID’s eruption moved every single asset price in the world, and its departure will likely do the same. Despite the pandemic’s present influence, though, there are many forces that will have a much greater bearing upon portfolios over time. We call these “Unstoppable trends.”

An Unstoppable trend is a major, multi-year phenomenon that is more than likely to transform the world around us. These trends take many forms, including technological advances, demographic developments and new behaviors. They often appear comparatively slow moving, but tend to gather force and influence over time. In the process, they increasingly present a fundamental challenge or threat to the status quo, ultimately impacting every industry and every investment portfolio.

Over the last two years, we have recommended that you build portfolio exposure to a variety of Unstoppable trends:

**The rise of Asia** addresses the steady shift in global economic power from West to East, driven by the region’s urbanization, growth of the middle class, and advancements in home-grown technologies.

**Increasing longevity** explores how the aging of the world’s population will impact future growth and consumption patterns, with an emphasis on healthcare.

**Digitization** recognizes how digital innovation is revolutionizing companies and industries, shaking up long-established ways of doing business. Artificial intelligence, automation, robotics, cybersecurity and fintech are among the elements that we have highlighted.

**The future of energy** highlights how we expect advancing technologies to drive global adoption of alternative energy while fossil fuels gradually fade.

By their very nature, these trends are multi-year and powerful. As such, they continue to evolve throughout economic cycles. In turn, having portfolio exposure to the likely beneficiaries of these trends can provide resilient growth potential. By the same token, we also advise limiting exposure to businesses and sectors that are most likely suffer as these disruptive forces take hold and accelerate.

The events of 2020 have certainly reinforced our case for investing in Unstoppable trends. Many of the assets that relate directly to our existing themes have performed strongly amid the pandemic. In fact, technologies developed over the past ten years served as substitutes for entire economic ecosystems when the pandemic collapsed part of the global economy. For the most part, digitization companies such as online retailers, telemedicine providers, teleconferencing providers, social media and digital entertainment providers have enjoyed increased demand owing to social distancing and lockdown measures.

Some of the key markets and sectors linked to The rise of Asia, meanwhile, have also shown notable resilience in 2020. This is especially true of China, whose total equity market capitalization made a new all-time record high in October 2020. Likewise, renewable energy sources have continued to perform better than global equities in general and traditional energy in particular, in line with The future of energy.

Admittedly, the strong performance of many assets related to our unstoppable trends during the pandemic has left many of them very highly valued. When COVID-19 retreats, many of the
economic and market distortions that it has created are likely to unwind. Some companies and sectors that have proved most vulnerable to lockdowns and social distancing may continue to outperform in 2021 and beyond, but others may see revenue growth slow or even reverse. We advise that you position portfolios accordingly – see Exploiting mean reversion.

To be clear, though, we recommend maintaining core portfolio exposure to our existing unstoppable trends for five to ten years or more. We very much expect these trends to persist, both in the near term and over the long term. Indeed, the pandemic may have accelerated some of them. However, we also caution against excessive exposure at this point. Price gains for technologies in 2020 have resulted in many full allocations to digital disruptors from becoming very large overweight positions. This calls for rebalancing, rather than complete divestment.

For 2021 and beyond, we present two new unstoppable trends:

As part of Digitization, we highlight the rollout of fifth generation or 5G wireless data technology. We believe this development will mark a new phase of the digital revolution, enabling a vast increase in the number of devices connected to the internet. In Digitization: The age of hyper-connectivity is upon us, we make the case for investing in both the enablers and beneficiaries of 5G.

Greening the world concerns the world's transition to a more sustainable existence. In 2020, electricity from renewable energy became cheaper than that from key fossil fuels for the first time ever. This is likely to hasten the greening of energy use over the coming years. We see potential arising from further technological advances, electrification and an energy efficiency drive.

As before, our latest trends are offered as additions to – rather than replacements for – our existing trends. We therefore take the opportunity to update and reiterate key elements of The rise of Asia and Increasing longevity.
4.2

Greening the world

MALCOLM SPITTLER - Investment Strategist
JOSEPH FIORICA - Head of Global Equity Strategy

Market forces - rather than government mandates alone - are now powering the switch from fossil fuels to renewables. The investment case for renewables just became even more compelling.

- The “greening” of energy supplies is now being driven by market forces more than legislation
- We expect further gains in technological innovation, electrification and efficiency in coming years
- We identify multiple potential beneficiaries such as electric carmakers, battery makers, infrastructure suppliers and installers, and smart appliance makers
- By contrast, fossil fuel energy companies are likely to come under increasing pressure over the coming decades
While the world has been preoccupied with the worst pandemic in more than a century, the business of renewable energy has passed a major tipping point. Throughout its entire history, the adoption and use of renewables has been supported by incentives, good intentions and legislative mandates, rather than market forces. In 2020, however, clean energy became the cheapest new source of electricity in most of the world - Figure 1. It achieved that progress despite dramatic falls in the price of oil, for which demand collapsed amid the economic downturn.

Some day, of course, there will be a floor to the cost of solar and other forms of renewable energy. That said, previous energy revolutions, like the transition from whale oil to petroleum, have resulted in paradigm shifts in the production and usage of energy that contemporary observers could never have predicted. We believe that the same will likely be true with this latest energy revolution. Once economics drive the adoption of renewables, the model for their delivery and financing change as well, further accelerating the substitution of better and cleaner forms of energy for dirtier technologies.

Today, there are actually three complementary energy shifts occurring simultaneously. As well as technological innovation and rollout of new sources of energy, electrification and a great efficiency drive are underway. Together, we believe these three forces form part of a much bigger unstoppable trend. We call this trend “greening the world,” a multi-faceted transition to a more sustainable world.

In 2021 and beyond, we believe these trends will accelerate, driven by market forces and mandates. The need to rebuild from the economic damage of COVID-19 has seen Europe, China and some policymakers in the US make concrete plans to reduce emissions and “greening” their power grids.

Renewables accelerate

Renewable energy is now the cheapest new source of power in most of the world's major economies. For example, solar is the least expensive new source in the US, China and India. In nations with less abundant sunlight such as the UK and Germany, wind is the least expensive new source. A notable exception is Japan, where coal remains the least expensive source of new electricity generation. Herein lies an important point about energy generation: no single source will be the most economical everywhere, as the natural endowments of sun, wind, geothermal and hydro vary widely according to location.

For investors seeking exposure to renewable technology, this multi-source dynamic is not a
major issue. The manufacturers of both solar technology and wind turbines can both prosper as market forces determine the right technology for each location. However, investors should be wary of projects that are not well suited to a particular location.

The main winners from the transition to renewable energy sources are likely to be energy consumers, both households and companies. The biggest losers will be within the traditional fossil fuel industries. We also see potential winners among energy producers. In 2020 to date, the MSCI Global Alternative Energy Index has outperformed world equities. And it has outperformed the traditional energy sector to an even greater extent - FIGURE 2.

An electrifying trend

As the price of electricity falls, end-users of energy will find it less expensive to use electricity instead of traditional fuels. This transition will require new technologies in areas as diverse as vehicles, heating and large-scale manufacturing. It is the innovators of these new techniques who are most likely to thrive in our greener energy future, as firms that cling to traditional methods find themselves facing a shrinking market and an unsustainable cost curve.

Burning fuel releases energy in the form of heat. It is then possible to harness and convert that heat into electricity. For many applications, however, the process ends earlier. When heating buildings, for example, there is no need to go through the trouble of converting fuel to heat, heat to electricity, and finally back into heat. Using oil or natural gas boilers and furnaces avoids this costly round trip. Likewise, in many industrial settings - such as chemicals manufacturing - energy is utilized as either heat or movement without ever passing through a wire. Heat, motion and electricity are all forms of energy, but it is expensive in terms of waste to transform one type into another so factories have had an incentive to use their energy sources wisely. For instance using fuel to spin a steam turbine and then using the defuse heat to accelerate a chemical reaction. These sorts of solutions have been built up over generations, and will require creative new technologies to take advantage of abundant clean electric power.

In transportation, the example is crystal clear. Battery-powered electric car sales are rapidly ramping up. New industries, like charging station vendors, have arisen. Markets have taken note, with the equity value of global electric vehicle producers and their suppliers rocketing up in 2020. The most prominent example is Tesla, whose market capitalization stands at more than one-third of the MSCI Global Auto Sector Index, despite selling only a little over 0.5% of all cars worldwide in 2019.

Source: Bloomberg, as of 4 Nov 2020. Indices are unmanaged. An investor cannot invest directly in an index. They are shown for illustrative purposes only. Past performance is no guarantee of future returns. Real results may vary.
Among new heating technologies, improved heat pumps are also changing the game. Rather than the notoriously inefficient process of creating new heat from electricity, these pumps move heat around instead, effectively functioning as air conditioners running in reverse. New air and geothermal heat pumps are approaching cost parity with fossil fuels for heating and are already less expensive than traditional compression-based air conditioners.

For industrial applications, electrification will likely find a mix of solutions with heat pumps, electric motors and existing hydrogen turbines powered by green sources of hydrogen. While governments around the world may pass laws and green energy targets, falling prices will ultimately drive the mass electrification of industry, as producers can otherwise relocate to avoid higher taxes and tougher regulations.

Likely beneficiaries of electrification include electric carmakers, battery makers and, eventually, heavy industry innovators.

**Efficiency: Batteries now included**

As more appliances and vehicles undergo electrification, energy efficiency will become increasingly important. This means getting the most out of batteries and helping utilities manage dramatically higher usage.

A prior case that shows how efficiency improvements might play out is through the straightforward shift to LED lighting. Early iterations of this technology were often inferior to traditional lightbulbs, combining odd shades of light, humming transformers and high upfront price points. However, market forces and technological improvements have since solved these teething problems.

Even as the emerging green energy revolution drives down the price of electricity, efficiency gains are likely to continue rapidly. Part of this has to do with how much efficiency is due to improvements in mobile computing as computers require less power to perform well. Likewise, one of the key factors behind electric cars’ growing appeal is their ability to achieve similar or better performance with far less energy.

Battery technology remains a relatively expensive link within the electrification chain. Getting the most out of the least electricity will continue to drive down power usage even in the face of falling electricity prices. Efficiency gains often come accompanied by a host of other improvements, making use of cheap computing to establish “smart grids” that can efficiently toggle power to lower overall usage, or just reducing heat waste and the need for additional cooling in industrial spaces and data centers alike.

Emerging technologies in residential and commercial buildings have enabled two-way communication between grids and appliances, enabling some appliances to be “turned off” when they are not needed. In addition, tightly regulated heat pumps and other heating, ventilation and air conditioning systems will make for more comfortable and attractive residential, commercial and industrial spaces. Faced with the opportunity to make structural improvements while offices remain empty during the present pandemic, a number of commercial real estate investment trusts (REITs) have sought to undergo large-scale efficiency upgrades. Their aims are to lower costs and increase the attractiveness of their properties.

Likely beneficiaries include the suppliers and installers of residential and commercial infrastructure, as well as battery makers, “smart” appliance manufacturers, and select REITs.
A greener future post-COVID

There is a growing consensus that the world needs to find new and better ways of doing things once the pandemic is defeated. Switching to cleaner and more sustainable sources of energy is an obvious example of how we can do this. At the same time, there is a belief that many governments will probably borrow and spend more in order to stimulate growth in the coming years. Capital investment in renewable energy and related infrastructure will likely play a prominent role in such initiatives.

The European Union's €750bn recovery fund will have a green emphasis, both in terms of focus as well as fundraising. The EU has promised to raise 30% of the required debt by issuing green bonds. In addition, it has pledged that all of the spending must contribute to its emission-cutting goals. In addition, a number of EU-wide green taxes are under consideration to support the eventual repayment of the fund.

As part of its COVID recovery plan, China in April announced an extension of electric car subsidies and tax breaks through 2022. Previously, these were set to expire in 2020. What is more, China has started spending $1.5bn to grow its electric car-charging network by 50% in 2020. President Xi Jinping lately announced China's goal of reaching carbon neutrality by 2060, planning investments of more than $5 trillion in renewable power generation, while shuttering coal-fired plants or retrofitting them with carbon capture technology.

Make your portfolios greener, too

There are many wise ways that you can build exposure to the greening of the world in portfolios. Targeting firms at the cutting edge of new energy development, electrification, or energy efficiency can offer exposure to this unstoppable trend.

At the same time, shifting out of fossil fuel assets could avoid the negative impact from the most obvious losers of the transition. That said, the benefits from fossil fuel divestment have diminished as traditional energy has fallen to below 3% of global equity market capitalization. To date, most publicly-traded innovators in green technology tend to skew towards European- and Chinese-listed firms, while many US opportunities are in the private space or at the project level.

Finally, while we see many areas that the green revolution is only beginning to touch, we suggest a strong focus on cost and quality. Green energy and transportation did not become Unstoppable trends until they were price and quality competitive. With global policy aligning with improving economics, we see the global winds blowing towards a decade or more of intense investment and innovation in renewable technologies.
Greening your portfolio as the world goes green

HARLIN SINGH UROFSKY
Global Head of Sustainable Investing

The switch from fossil fuels to renewables is integral to the process of “greening the world.” However, it is also only one facet of our transition to a more sustainable existence. This is as true for investors as it is for the whole of society. The emergence of a greener world has implications for the ways that we approach every investment. Indeed, as companies move more aggressively to adopt new, greener standards, we are able to identify attractive possibilities across every asset class. These leading companies can enable us to build entire core and opportunistic allocations that reflect sustainable principles. We might describe process as “greening your portfolio.”

As the world goes greener, the opportunities for investors are likely to multiply over the coming years. The opportunities extend beyond the companies that develop or deliver the infrastructure for the green revolution. They include firms that are making commitments to lower their emissions, raise environmental and ethical standards throughout their supply chains, and explore new forms of financing, such as green bonds, so as to attract a different investor base.

We see multiple drivers for the drive to go green. Legislation remains an important influence, with initiatives such as the European Union’s “carbon border tax,” a proposed levy on imports coming into the EU based on carbon emissions during production. Increasingly aware consumers are also demanding change through their buying patterns, forcing corporations to rethink how they operate. Importantly, the baseline economic case is strengthening. As in the case of renewable energy, embracing sustainability is no longer simply the right thing to do, but also best for business.

The way you invest can also make the world greener by influencing the value of green companies relative to others. As well as helping to effect positive societal change, greening your portfolio has the potential to support investment and social outcomes. We see more opportunities here than ever before. For example, green bonds – which fund sustainable infrastructure and new technologies – could serve as part of a core portfolio’s fixed income allocation. Equities relating to renewable energy and the circular economy could provide targeted thematic exposure for a core portfolio or alpha-seeking potential within your opportunistic portfolio. The possibilities extend beyond the public markets, with many innovative private companies seeking funding from sophisticated investors who seek returns and diversification, while also serving the greater good.

Your relationship team stands ready to help you explore the possibilities for greening your portfolio.
Digitization: The age of hyper-connectivity is upon us

JOE FIORICA - Head of Global Equity Strategy
MALCOLM SPITTLER - Investment Strategist

5G wireless data technology will help bring about an age of hyper-connectivity. We recommend portfolio exposure to its enablers and other beneficiaries.

- The full scale rollout of fifth generation (5G) wireless data networks will begin in 2021
- New wireless technologies will enable a large increase in connected devices, with a vast acceleration in data produced
- We seek investment opportunities among near-term beneficiaries including those involved in the rollout of 5G
- We also favor longer-term beneficiaries in areas such as autonomous driving, telemedicine, and “smart cities”
The world is in the midst of a digital revolution that is about to enter a new phase. Over recent decades, digitally disruptive innovations have brought about a transformation of how we live and work. In particular, internet connectivity has led to profound shifts in how businesses sell goods and services, organize themselves and their workforces, and gather information. Likewise, the ways that individuals communicate, consume, enjoy entertainment and even find love are now dramatically different. As far-reaching as these changes have been, the digital revolution has far to go. And we believe it is about to take another great leap forward, as emerging technologies enable faster and wide-ranging coverage across the globe.

Hyper-connectivity:
High speeds and broader reach

Fifth generation – or 5G – wireless networking technology is the latest standard for broadband cellular networks. In dense urban cores, and critical locations such as hospitals, 5G may enable download speeds up to 100 times faster than those available on existing 4G networks. What is more, in these locations communication latency – the delay between an input or request for data and the network’s response – is only one-tenth of existing cellular levels. For dense urban cores, 5G has the potential to boost performance substantially, with far more connections available and revolutionary faster speed. For most users, the technology will be more of an evolution, with a small boost in speed and improvement in latency.

While 5G has been available for a couple of years, we think 2021 will be the true start of the rollout of fifth generation or “5G” wireless data. Apple and Android have both launched flagship phones that can fully utilize 5G, while the number of cell towers that can support 5G standards is increasing in the most important markets in the US, China and Europe. But while 5G sounds like a consolidated new technology, it is actually simply an umbrella standard, encompassing a basket of technologies that have radically different costs and benefits. While many commentators and marketing campaigns will focus on the benefits of ultra-fast high band wireless, the more stable but much less speedy 5G protocols will enable millions of users first-time access to reliable internet connectivity, ultimately benefiting digitally-focused innovators across a range of industries.

While 5G will revolutionize broadband speed in dense urban areas, another emerging technology has the potential to offer reliable coverage to areas yet unreached by high-speed internet providers. Satellite internet constellations such as Starlink could become a significant disruptor, with large numbers of low-earth orbit satellites being launched to provide broadband access. This could result in high-speed internet in remote parts of both the developed and developing worlds for the first time.

The big winner from hyper-connectivity:
Making data more valuable

The benefits of this hyper-connectivity could be extensive. Many more machines within factories could start communicating with one another, helping to maximize output, reduce downtime and minimize waste. Farmers will be able to monitor...

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**FIGURE 1. EMERGING HYPER-CONNECTIVE TECHNOLOGIES AND THEIR BENEFICIARIES**

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<thead>
<tr>
<th>TECHNOLOGIES</th>
<th>BENEFICIARIES</th>
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<tbody>
<tr>
<td>ULTRA-FAST WIRELESS (HIGH-BAND 5G)</td>
<td>AUTONOMOUS VEHICLES, WEARABLES, “SMART CITIES”, AUGMENTED REALITY</td>
</tr>
<tr>
<td>WIDER COVERAGE (MEDIUM- AND LOW-BAND 5G, SATELLITE)</td>
<td>FINTECH, E-COMMERCE, EDUCATION TECHNOLOGY, CYBER SECURITY</td>
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Source: Office of the Chief Investment Strategist, Citi Private Bank, as of 31 Oct 2020
their crops’ condition effortlessly and tend to them from afar. Buildings will automatically calibrate their own energy use based on real-time occupancy, while power suppliers will manage supply and demand more efficiently – see Greening the world. Healthcare providers will be able to track the well-being of hundreds of millions of people simultaneously, receiving early warnings of heart attacks and strokes before they strike.

The lifeblood of all of this potential is data. Hyper-connectivity will involve the generation, capture and analysis of data on an unprecedented scale. The volume of data created globally could reach 175 zettabytes by 2025 – eighty-eight times the amount from just a decade ago – FIGURE 2. This data will be staggering in both scope and detail, logging everything from machines’ production cycles, internet searches, driverless cars’ signals, to heartbeats of smartwatch wearers. Once analyzed, this data will help producers and consumers make better decisions. Faster growth and a more productive, healthier population, better-educated learners, greater personal convenience, and a cleaner environment could follow.

Investing in broader, faster internet coverage

As fifth generation towers, routers, and chips become increasingly pervasive, we believe the longer-term beneficiaries will be those emerging industries that can capitalize on speedy wireless, especially in dense urban areas. Autonomous cars, augmented reality, and wearables should advance in sophistication once they can quickly communicate incoming signals to remote data centers, essentially enabling mini supercomputers “within” everyday devices. Artificial intelligence can then mine that data, helping improve commute times, more efficiently manage sprawling energy grids, or identify early signs of an impending acute health crisis.

However, the 5G rollout, and the competing advancements in satellite internet, will be as much about internet coverage as about speed. The incoming Biden administration in the US has proposed investments in rural broadband in an effort to empower Americans living in more remote areas. 5G and satellite investment in emerging markets such as China and India will bring millions of people online, increasing the flow of data and the demand for digital services like fintech, e-commerce, and education technology. Governments and private corporations are likely to continue to spend on cybersecurity, as the exponential growth in private data will need protecting.

We therefore view the 5G rollout investment cycle as a relatively near-term opportunity, with the second-order beneficiaries like autonomous...
driving, telemedicine, and “smart cities” as longer-term winners. Like the telegraph, telephone, and dial-up internet before it, 5G is simply the next step in a centuries-long process that has dramatically improved communications across borders and geographies. It is with that framework in mind that we look forward to the benefits of the 5G rollout ahead, but we see the wider Unstoppable trend of Digitization as likely to long outlive the next generation of internet delivery.

Digitization drives other unstoppable trends

We also expect hyper-connectivity to accelerate some of our other Unstoppable trends. Most obviously, this includes other elements of digital disruption. For example, the vast increase in data we foresee will need to be stored securely, out of reach of cyber-criminals and others. This stands to benefit cyber-security specialists – see Cybersecurity: Safeguarding the data revolution. Likewise, we expect 5G to enable increasing adoption of artificial intelligence and robotics, including driverless cars – see Digital disruption: Artificial intelligence.

At the same time, hyper-connectivity is critical to The rise of Asia. 5G investment in emerging markets like China and India will bring millions more people online, increasing the flow of data and the demand for digital services. 5G smartphone adoption is set for rapid growth in the region over the next few years – FIGURE 3.

All forecasts are expressions of opinion and are subject to change without notice and are not a guarantee of future events.
The development of smart cities - urban areas that use data and sensors to make better decisions about resources and improve residents' lives - will help drive to the region’s ongoing urbanization. Likewise, 5G’s applications in telemedicine, remote surgery and geriatric care are central to today’s world of increasing longevity. Also, the boom in connectivity and data processing enabled by the 5G revolution will likely aid the smarter more efficient power grid we see emerging from Greening the world.

Note: Hyper-connectivity basket leverages Citi Research Theme Machine and includes companies with high exposure to the following categories: mobile network transition, data storage, cloud computing, internet of things, e-commerce, artificial intelligence, fintech, cyber security, wearable tech, smart mobile devices demand, virtual reality, automation/robotics. Source: Bloomberg and Citi Private Bank (OCIS) as of 6 Nov 2020. Past performance is no guarantee of future results. Indices are unmanaged. An investor cannot invest directly in an index. They are shown for illustrative purposes only. Past performance is no guarantee of future returns. Real results may vary.
4.4

The rise of Asia:
Asian development in a “G2 world”

DAVID BAILIN - Chief Investment Officer
KEN PENG - Head of Asia Investment Strategy

With Asia’s importance in the world economy rising, we also expect continued strategic competition between the US and China. Both developments offer compelling potential investment opportunities.

- We expect a continuing shift in economic power towards Asia over the coming decades
- Deglobalization led by the decoupling of the US and China - the “G2 powers” - is also likely
- A “G2 world” where the two super-powers compete for clients across two divergent ecosystems may allow global investors to build more diversified portfolios
- We see a broad range of opportunities linked to the emergence of separate technological standards, the acceleration of middle class consumption in Asia, and supply chain diversification away from China
Asia is on the rise. Its comparative success in managing the pandemic is just the latest example of its prowess. Using extensive testing, contact tracing, temperature monitoring and enforcement of its regulations through technology, many countries in the region had lower incidence of the disease and large parts of their economies recovered more quickly.

The past year stands also as a milestone in Asia-Pacific’s economic achievements. In 2020, the region’s gross domestic product in purchasing power parity terms will overtake that of the rest of the world combined for the first time since the nineteenth century. And we expect it to pull further ahead over the coming decades. Asia is set to account for the vast majority of growth of the world’s middle class by 2030, or some 1.5 billion people in total. It will likely add a hundred cities with a population of above one million. It is also home to the world’s largest free trade area recently setup under the Regional Comprehensive Economic Partnership (RCEP).

For these reasons and more, we believe The rise of Asia represents an unstoppable trend – see Outlook 2019.

As Asia’s global economic and political significance continues to grow, we see increasing tension between the world’s two foremost powers, the US and China. The recent trade wars between the two is merely an obvious manifestation of this conflict. China is seeking to rival the US in industries where the latter has been dominant for decades. China’s growing military might and assertiveness within Asia, as well as its growing economic ties to other nations, represent further challenges to the US.

The US is likely to respond to China differently under a Biden administration. In fact, unlike the “go it alone” strategy employed by President Trump, it is probable that President-elect Biden will rally like-minded nations to pressure China on issues such as intellectual property protection, fairness in trade terms and conditions, and access to markets among other issues. Thus, while negotiations may lead to a better partnership on some issues, like climate change, it is likely that competition and the different standards of their two spheres of influence will cause investors to consider where to put their capital.

We believe that the ongoing G2 polarization, Asia’s continued rise, and the interplay between the two have important implications for global investors. We therefore consider various potential scenarios and the opportunities and risks that we see for your portfolio.
G2 polarization: Can a realignment of economic interests reduce risks?

The G2 struggle has escalated since we addressed it in Mid-Year Outlook 2019. In particular, the US has applied a variety of measures to exclude certain Chinese technology companies from the US and restrict China’s access to supplies of US-dominated strategic technologies. Ideological differences over issues such as human rights have sharpened. COVID-19’s origins in China have heightened the standoff, and have persuaded some countries to fall in behind the US.

We expect that the US will actively re-engage with European allies, Japan, Australia and others to create common goals and standards for trade, technology, climate and health policies. China, too, will develop its own standards and practices.

Our base case for G2 relations is based upon an increase in strategic competition - FIGURE 1. We believe this will be characterized by moderate escalations in trade and corporate restrictions, but no military confrontation between the US and China or their proxies. Of course, there are other possible scenarios, but we believe that completely decoupling the economic ties between the two countries would be prohibitively costly and hence unlikely.

China’s economic ties with certain countries could still strengthen further, even as polarization with the US continues. The signing of the RCEP with 14 other nations including Japan and Australia is an example of such ties. There is a widespread belief that China is now going to refocus inwards to drive its development. While this is true, it is not the full story. President Xi has emphasized that China is “open for business” and will become more so. The nation is running pilot schemes in the Greater Bay Area to ease work visa policies, increase foreign ownership and broaden the industries open for foreign investment. Critically, capital account convertibility will be tested, which would be a critical step towards making the Chinese yuan a more accepted reserve currency. Stronger Chinese economic ties with the rest of the world will allow more investors to share in the country’s growth. We believe this is likely even as the US and China decouple further. Whether China’s efforts to open up will prove sufficient will remain unclear. In the past, though, the Chinese leadership has successfully adjusted policies at times of international tension. Further opening up to share its growth potential with more outsiders is the right place for China to start this time.

Source: Office of the Chief Investment Strategist, Citi Private Bank, as of 8 Nov 2020.

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**FIGURE 1. WHAT NEXT FOR G2 RELATIONS?**

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<tr>
<th>SCENARIO</th>
<th>FEATURES</th>
<th>MARKET IMPLICATIONS</th>
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| **STRATEGIC COMPETITION** | • Strategic competition in the technology and security realm  
• Moderate escalations in trade and corporate restrictions  
• No military conflict | Invest in domestic and regional demand, dual tech standards, extra infrastructure, supply chain relocation |
| **EASING TENSIONS**       | • More diplomatic engagement  
• China adapts friendlier foreign policies  
• Return of multilateral trade deals  
• No escalation in economic restrictions | Positive global growth, stable international trade |
| **INTENSIFIED DECOUPLING**| • Proxy military engagement, likely in South China Sea  
• Severe disruptions of supply chains and commercial activity | Invest in defense, gold, avoid South China Sea |
The G2 technology divide

Technology has become a key battleground in the G2 world. Increasingly, we may see the emergence of two separate rival internets and different technology platforms that overlap in selected markets globally. Despite US efforts to cut China off from US technology, we believe that over time, China can find alternative sources — and increasingly develop homegrown substitutes.

The US’s current chokehold is in semiconductor chip design and fabrication equipment. This will remain a huge advantage in the age of 5G, and create significant issues for China’s advances in areas from high-end smartphones to its space exploration program.

In the coming decade, however, the US advantage here may fade. Advances in modern computing have been about shrinking the size of silicon based transistors so more can fit on ever smaller chips, as posited in “Moore’s Law”. But further increases in density will run into limits in the coming decade. Further gains in computing power would thus require alternatives, such as quantum computing, extremely strong and thin graphene, or energy conserving nanomagnets. Both China and the US have already made early progress in quantum computing technology, which has become a priority in China’s $2 trillion 2025 technology investment plan. These technologies are still in their infancy, with no obvious leader in setting standards, which may level the playing field between the G2 powers in the future.

Positioning for the rise of Asia and a G2 world

With the rise of Asia and G2 polarization both set to endure, we believe that you should position core portfolios for both trends. Meaningful allocations to China and Asia more broadly can help make globally diversified portfolios more resilient. Since we highlighted the rise of Asia as an Unstoppable trend in 2018, the MSCI Asia ex-Japan has returned 36%, while MSCI China and CSI 300 indices recorded 58% and 78% respectively, compared to 47% for the S&P 500.

Importantly for investors, ongoing G2 polarization may represent a favorable development. As the US and China decouple, with the emergence of separate supply chains across two distinct centers of economic gravity, correlations between assets on each side may decrease. This would be helpful from the perspective of building diversified portfolios.

Sustaining two separate standards in technology would require greater capital investment in infrastructure and research on each side. Among
the beneficiaries could be semiconductor makers that are neither from the US nor China. These include semiconductor equipment makers from Taiwan, Korea and Europe. Likewise, 5G infrastructure and cybersecurity providers globally might also see increased demand. Southeast Asia (SEA) is likely to be among key beneficiaries of capital investment from both the US and China.

Indeed, SEA has already benefited from companies diversifying their supply chains away from China, both in technology and beyond. Such activity picked up pace in 2018 amid the escalating trade war. Naturally, SEA wishes to continue serving both Chinese and US markets. To do so, the region will need to make greater investment in traditional infrastructure. Likely beneficiaries include companies involved in construction, industrial automation, shipping commodities, and real estate.

In China, we see numerous opportunities related to its continuing development, as articulated in the 14th Five Year Plan. Domestically, the objectives are self-sufficiency in core technologies and developing domestic demand through new urbanization. Industries such as consumer brands, e-commerce, logistics, travel & leisure, healthcare, insurance and wealth management stand to gain.

At the same time, we recommend exposure to China’s ongoing “opening-up.” Greater capital market activity is essential for the adoption of the Chinese yuan into a true international reserve currency, as well as adding reasons to attract to foreign capital. Wealth management, brokerage, real estate, healthcare and education are areas that are likely to see most positive impact from this.

As to the global challenge of climate change, Asian countries and companies are already playing a major role. Many are developing and installing infrastructure that changes how energy is produced and consumed. Investments in companies with high environmental, social and governance (ESG) standards may receive additional attention. Building up ESG standards can help foreign investors overcome their lack of knowledge in the local business environment. This is likely to favor alternative energy, electric vehicles, and firms with strong governance – see also *Unstoppable trends: Greening the world*. 


4.5

Increasing longevity: The healthcare opportunity

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The rapid aging of the world’s population presents many challenges for society, particularly related to healthcare. For a variety of innovative companies, we believe this represents an opportunity.

- The world’s elderly population is growing quite rapidly
- Addressing the healthcare needs of this population poses many challenges, highlighted by the COVID-19 pandemic
- For the providers of innovative healthcare-related solutions, we see increasing longevity as an opportunity
- We recommend core portfolio exposure to personalized medicine and cancer treatment, healthcare infrastructure and pandemic preparedness, and remote monitoring and devices
The world is facing an unprecedented demographic shift. As of 2019, the global population aged over 65 stood at 703 million, or one in every eleven people. By 2050, this is set to have more than doubled to 1.5 billion, or one in every six people. The “very senior” cohort – those aged over 80 – is likely to increase even more rapidly, from 143 million to 426 million. This pattern is the result of many decades of improving life expectancy and declining fertility. As we set out in Outlook 2019, we see increasing human longevity as an Unstoppable trend and opportunity.

Such dramatic aging of the global population has far-reaching implications for the economy, business, social relations, voting patterns and more. Meeting the healthcare needs of many more elderly people will be a particularly pressing priority worldwide. Currently, more than three-quarters of those aged 65 and over have at least two chronic conditions. Spending per capita on healthcare in developed nations for someone aged over 85 can be as much as six times greater than for a 59-year old. But while the increase in future healthcare needs represents a challenge for society, we believe it creates opportunities for a wide range of innovative companies.

The COVID-19 pandemic has put renewed focus upon both aging and healthcare. The virus has disproportionately affected the elderly in every country, while highlighting the vulnerability of existing healthcare systems. At the same time, the exceptional circumstances have accelerated the adoption of innovative technologies and treatments. We believe technological adoption will outlast the pandemic, benefiting both patients and healthcare innovators alike. In particular, we see various opportunities across three areas relating to this Unstoppable trend.

### Personalized medicine and cancer treatment

Cancer is already the second-leading cause of death worldwide. Its prevalence increases with advancing age: four-fifths of new cancers occur after the age of 55, with over a quarter of new cancer diagnoses among those aged 65 to 74. As a result, case numbers could increase significantly over the coming decades.

Personalized medicine is likely to help to address this looming challenge. Throughout history, healthcare has typically focused upon treating people with one-size-fits-all remedies only once they fall sick. However, breakthroughs in our understanding of DNA will increasingly enable a more preventative approach based on an individual’s genetic make-up. Personalized medicine seeks to identify an individual’s susceptibility to disease, prevent disease if possible, detect problems earlier on, and then customize treatment. We are already seeing the benefits of personalized medicine across several therapeutic areas, particularly for cancer treatment.

An important and novel diagnostic tool within personalized medicine is the liquid biopsy. Whereas traditional biopsies extract tissue, a liquid biopsy relies upon screening bodily fluids for tumor DNA. As well as the potential for earlier detection, this non-invasive test enables better real-time assessment following diagnosis. The liquid biopsy represents one of the most important clinical advancements in cancer detection. In the US alone, the addressable market opportunity could reach $30bn to $130bn in the years ahead.

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1. National Cancer Institute, Cancer Treatment and Survivorship Facts and Figures, 2017
2. Citi GPS, Disruptive Innovations VI, August 2018
We also see opportunity on the therapeutic side. Drug companies are increasingly seeking to developed novel therapies that seek to change the way we treat certain conditions. Immuno-oncology, for example, takes advantage of the body’s immune system to fight cancer. CAR-T - chimeric antigen receptor T-cell - therapy reprograms an individual patient’s immune-system cells to resist the cancer, which can work effectively even in certain advanced cases.

**Healthcare infrastructure and pandemic preparedness**

Public and private healthcare and biopharmaceutical spending have increased over the last few years. However, the COVID-19 pandemic has highlighted the still-significant under-resourcing of healthcare systems across the world, particularly in diagnostic testing capacity. In response, we believe that capital expenditure on diagnostics and testing will rise meaningfully in the years ahead.

We also expect greater government support for vaccine development and additional pressure to improve vaccination rates. We believe that vaccination rates and pricing power will broadly move higher in the years ahead. Rather than investing in the biopharmaceutical vaccine makers themselves, our preferred exposure to this area is through life sciences companies that provide tools for vaccine development and manufacture, as well as the makers of vaccine packaging and providers of transport.

Telehealth enabled patients to get necessary treatment during the pandemic, while greater internet speed and software have enhanced the remote consultation experience. Patients have saved traveling and waiting time, as well as costs. More and more insurers have agreed to reimburse policyholders for virtual medical visits. We expect continued strong growth in the years ahead.
Remote monitoring and devices

During 2020’s lockdowns, the need for and use of remote monitoring via innovative devices has grown. Wearable technologies – such as smart watches – are helping to give early warnings of health and fitness issues, as well as monitoring existing conditions and events. These include cardiovascular disorders, diabetes, epileptic fits, and falls suffered by the elderly at home.

For elderly users and for society as a whole, there are numerous potential benefits of wearable technologies. They can help users, home care helpers and healthcare providers monitor for the correct and timely ingestion of medicines, and for the early identification of silent, but potentially fatal emergencies health, including arrhythmias and pre-stroke brain activity. Wearable technologies can thus help elderly users remain independent, easing the pressure on often-stretched social care systems and families. We have long regarded the wearables market as having significant growth potential and the pandemic has only reinforced our view.

There may also be significant potential in non-wearable technology. Significant progress has occurred in the development of products that improve patient outcomes as well as diagnosis rates. Some of the products in development – including a small artificial intelligence enabled “pill” – have the potential to detect certain disorders and cancers. The deployment of less invasive diagnostic tools will increase mass screening and save many lives.

Increasing longevity

The investment opportunities arising from the Unstoppable trend of Increasing longevity extend well beyond the large-cap pharmaceutical companies. They include many nimble innovators that also relate to our other unstoppable trends, such as Digitization and The rise of Asia. Given the specialized nature of the opportunity set, actively managed strategies may provide a targeted way to build exposure, rather than broad-based passive exposure. Over a full economic cycle, we believe that such exposure could help improve your core portfolio’s risk-adjusted returns, enhancing its overall resilience.
Glossary

ASSET CLASS DEFINITIONS:

**Cash** is represented by US 3-month Government Bond TR, measuring the US dollar-denominated active 3-Month, fixed-rate, nominal debt issues by the US Treasury.

**Commodities** asset class contains the index composites – GSCI Precious Metals Index, GSCI Energy Index, GSCI Industrial Metals Index, and GSCI Agricultural Index – measuring investment performance in different markets, namely precious metals (e.g., gold, silver), energy commodity (e.g., oil, coal), industrial metals (e.g., copper, iron ore), and agricultural commodity (i.e., soy, coffee) respectively. Reuters/ Jeffries CRB Spot Price Index, the TR/CC CRB Excess Return Index, an arithmetic average of commodity futures prices with monthly rebalancing, is used for supplemental historical data.

**Emerging Markets (EM) Hard Currency Fixed Income** is represented by the FTSE Emerging Market Sovereign Bond Index (ESBI), covering hard currency emerging market sovereign debt. Global Developed Market Corporate Fixed Income is composed of Bloomberg Barclays indices capturing investment debt from seven different local currency markets. The composite includes investment grade rated corporate bonds from the developed-market issuers.

**Global Developed Market Equity** is composed of MSCI indices capturing large-, mid- and small-cap representation across 23 individual developed-market countries, as weighted by the market capitalization of these countries. The composite covers approximately 95% of the free float-adjusted market capitalization in each country.

**Global Developed Investment Grade Fixed Income** is composed of Barclays indices capturing investment-grade debt from twenty different local currency markets. The composite includes fixed-rate treasury, government-related, and investment grade rated corporate and securitized bonds from the developed-market issuers. Local market indices for US, UK and Japan are used for supplemental historical data.

**Global Emerging Market Fixed Income** is composed of Barclays indices measuring performance of fixed-rate local currency emerging markets government debt for 19 different markets across Latin America, EMEA and Asia regions. iBoxx ABF China Govt. Bond, the Markit iBoxx ABF Index comprising local currency debt from China, is used for supplemental historical data.

**Global High Yield Fixed Income** is composed of Barclays indices measuring the non-investment grade, fixed-rate corporate bonds denominated in US dollars, British pounds and Euros. Securities are classified as high yield if the middle rating of Moody’s, Fitch, and S&P is Ba1/BB+/BB+ or below, excluding emerging market debt. Ibbotson High Yield Index, a broad high yield index including bonds across the maturity spectrum, within the BB-B rated credit quality spectrum, included in the below-investment-grade universe, is used for supplemental historical data.

**Hedge Funds** is composed of investment managers employing different investment styles as characterized by different sub categories – HFRI Equity Long/Short: Positions both long and short in primarily equity and equity derivative securities; HFRI Credit: Positions in corporate fixed income securities; HFRI Event Driven: Positions in companies currently or prospectively involved in wide variety of corporate transactions; HFRI Relative Value: Positions based on a valuation discrepancy between multiple securities; HFRI Multi Strategy: Positions based on realization of a spread between related yield instruments; HFRI Macro: Positions based on movements in underlying economic variables and their impact on different markets; Barclays Trader CTA Index: The composite performance
of established programs (Commodity Trading Advisors) with more than four years of performance history.

**High Yield Bank Loans** are debt financing obligations issued by a bank or other financial institution to a company or individual that holds legal claim to the borrower’s assets in the event of a corporate bankruptcy. These loans are usually secured by a company’s assets, and often pay a high coupon due to a company’s poor (non-investment grade) credit worthiness.

**Private Equity** characteristics are driven by those for Developed Market Small Cap Equities, adjusted for illiquidity, sector concentration, and greater leverage.

**INDEX DEFINITIONS:**

**The Bloomberg Barclays Global Aggregate Bond Index** is a flagship measure of global investment grade debt from twenty-four local currency markets. This multi-currency benchmark includes treasury, government-related, corporate and securitized fixed-rate bonds from both developed and emerging markets issuers.

**Bloomberg Barclays US Corporate Bond Index** measures the investment grade, fixed-rate, taxable corporate bond market. It includes US dollar denominated securities publicly issued by US and non-US industrial, utility and financial issuers.

**Bloomberg Barclays US Treasury Index** measures US dollar-denominated, fixed-rate, nominal debt issued by the US Treasury.

**Bloomberg-JP Morgan Asia currency index** is a spot index of the most actively traded currency pairs in Asia’s emerging markets valued against the US dollar.

**FTSE All-World Index** is a stock market index representing global equity performance that covers over 3,100 companies in 47 countries starting in 1986.

The **FTSE Nareit Mortgage REITs Index** is a free-float adjusted, market capitalization-weighted index of US Mortgage REITs. Mortgage REITs include all tax-qualified REITs with more than 50 percent of total assets invested in mortgage loans or mortgage-backed securities secured by interests in real property.

**MSCI AC Asia ex-Japan Index** captures large and mid-cap representation across 2 of 3 Developed Markets (DM) countries* (excluding Japan) and 9 Emerging Markets (EM) countries* in Asia. With 1,187 constituents, the index covers approximately 85% of the free float-adjusted market capitalization in each country.

**MSCI China Index** captures large and mid-cap representation across China A shares, H shares, B shares, Red chips, P chips and foreign listings (e.g. ADRs). With 704 constituents, the index covers about 85% of this China equity universe.

**MSCI Emerging Markets Index** captures large- and mid-cap representation across twenty-four Emerging Markets (EM) countries. With 837 constituents, the index covers approximately 85% of the free float-adjusted market capitalization in each country.
MSCI Emerging Markets (EM) Latin America Index captures large and mid-cap representation across five Emerging Markets (EM) countries in Latin America. With 113 constituents, the index covers approximately 85% of the free float-adjusted market capitalization in each country.

The MSCI Global Alternative Energy Index includes developed and emerging market large-, mid- and small-cap companies that derive 50% or more of their revenues from products and services in Alternative energy.

The MSCI AC World Automobiles Index is composed of large- and mid-cap automobile stocks across emerging and developed countries.

The MSCI World Information Technology Index tracks the large- and mid-cap IT segments across 23 developed markets countries.

The MSCI World Index covers large- and mid-cap equities across 23 Developed Markets countries. With 1,603 constituents, the index covers approximately 85% of the free float-adjusted market capitalization in each country.

Nasdaq 100 is a large-cap growth index consisting of 100 of the largest US and international non-financial companies listed on the Nasdaq Stock Market based on market capitalization.

The Russell 2000 Index measures the performance of the small-cap segment of the US equity universe. The Russell 2000 Index is a subset of the Russell 3000 Index representing some 10% of the total market capitalization of that index.

The S&P 500 Index is a capitalization-weighted index that includes a representative sample of 500 leading companies in leading industries of the US economy. Although the S&P 500 focuses on the large-cap segment of the market, with over 80% coverage of US equities, it is also an ideal proxy for the total market.

The S&P Global Dividend Aristocrats is designed to measure the performance of the highest dividend yielding companies within the S&P Global Broad Market Index (BMI) that have followed a policy of increasing or stable dividends for at least ten consecutive years.

The VIX or the Chicago Board Options Exchange (CBOE) Volatility Index, is a real-time index representing the market’s expectation of 30-day forward-looking volatility, derived from the price inputs of the S&P 500 index options.

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Adaptive Valuations Strategies is Citi Private Bank’s own strategic asset allocation methodology. It determines the suitable long-term mix of assets for each client’s investment portfolio.

Correlation is a statistical measure of how two assets or asset classes move in relation to one another. Correlation is measured on a scale of 1 to -1. A correlation of 1 implies perfect positive correlation, meaning that two assets or asset classes move in the same direction all of the time. A correlation of -1 implies perfect negative correlation, such that two assets or asset classes move in the opposite direction to each other all the time. A correlation of 0 implies zero correlation, such that there is no relationship between the movements in the two over time.
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Bond rating equivalence

Alpha and/or numeric symbols used to give indications of relative credit quality. In the municipal market, these designations are published by the rating services. Internal ratings are also used by other market participants to indicate credit quality.

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<tr>
<th>Bond credit quality ratings</th>
<th>Rating agencies</th>
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<td></td>
<td>Moody’s¹</td>
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¹ The ratings from Aa to Ca by Moody’s may be modified by the addition of a 1, 2, or 3 to show relative standing within the category.
² The ratings from AA to CC by Standard and Poor’s and Fitch Ratings may be modified by the addition of a plus or a minus to show relative standing within the category.

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